

## Message Text

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ACTION IO-13

INFO OCT-01 AF-08 EUR-12 ISO-00 ARA-10 EA-09 NEA-10 EB-07

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TO SECSTATE WASHDC 6977

INFO USMISSION EC BRUSSELS

USMISSION GENEVA

AMEMBASSY NAIROBI

USMISSION OECD PARIS

AMEMBASSY VIENNA

UNCLAS SECTION 1 OF 2 USUN 1646

NAIROBI FOR UNEP

PARIS FOR UNESCO

ROME FOR FOOD AG

VIENNA FOR UNIDO

E.O. 11652: N/A

TAGS: EGEN, UN, ECOSOC

SUBJ: AD HOC COMMITTEE ON RESTRUCTURING THE UN: SYG COMMENTS  
SUBMITTED TO THE WORKING GROUP

REF: USUN 1580

1. TRANSMITTED BELOW IS THE TEXT OF THE "PERSONAL OBSERVATIONS" OF THE SECRETARY GENERAL ON THE RESTRUCTURING

OF THE ECONOMIC AND SOCIAL SECTORS OF THE UN. THESE OBSERVATIONS WERE DRAFTED AND CIRCULATED (A/AC.179/6) IN CONNECTION WITH THE REPORT OF THE ADMINISTRATIVE COMMITTEE ON COORDINATION (A/AC.179/L.8), WHICH WAS PREPARED AND UNCLASSIFIED

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CIRCULATED ON APRIL 16 TO MEMBERS OF THE WORKING GROUP

IN RESPONSE TO AN EARLIER DECISION OF THE AD HOC COMMITTEE.

QUOTE:

A/AC.179/6  
15 APRIL 1976

AD HOC COMMITTEE ON THE RESTRUCTURING  
OF THE ECONOMIC AND SOCIAL SECTORS  
OF THE UNITED NATIONS SYSTEM

RESTRUCTURING OF THE CONOMMIC AND SOCIAL SECTORS  
OF THE UNITED NATIONS SYSTEM

NOTE BY THE SECRETARY-GENERAL

I HAVE TRANSMITTED TO THE COMMITTEE, IN MY CAPACITY AS  
CHAIRMAN OF THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION,  
DOCUMENT A/AC.179/L.8. I WOULD NOW WISH TO CONVEY TO  
THE COMMITTEE SOME PERSONAL OBSERVATIONS WHICH DELEGATIONS  
MAY FIND USEFUL AT THIS STAGE OF THEIR DELIBERATIONS.

IN REVIEWING AND REFORMING THE STRUCTURE AND FUNCTIONING  
OF AN ALREADY HIGHLY COMPLEX SYSTEM OF INSTITUTIONS,  
IT IS ALL TOO EASY TO BE ABSORBED IN THE INTRICACIES  
OF ORGANIZATIONAL ARRANGEMENTS AND THE QUEST FOR SOME  
DEGREE OF APPARENT LOGIC AND ORDER, WHILE LOSING SIGHT  
OF THE PURPOSES OF THE EXERCISE. THE FIRST REQUIREMENT  
OF A SUCCESSFUL EXAMINATION IS TO KEEP CONSTANTLY IN  
MIND A CLEAR PICTURE OF THE TASKS AHEAD FOR THE PERIOD  
THROUGH WHICH ORGANIZATION AND INSTITUTIONAL CHANGES  
ARE LIKELY TO REMAIN VALID. GIVEN THE RAPID TRANSFORMATIONS  
CONFRONTING THE INTERNATIONAL COMMUNITY, IT MAY BE THAT  
THIS PERIOD WILL NOT BE OF VERY LONG DURATION. IF SO,  
THE FOREMOST NEED FOR OUR SYSTEM IS TO REMAIN HIGHLY  
ADAPTABLE.

IN THE FIRST INSTANCE, I BELIEVE WE MUST EXPECT AND SEEK  
A BROADENING OF THE SCOPE OF INTERNATIONAL CO-OPERATION;  
HOW FAR THE UNITED NATIONS WILL BE INVOLVED IN  
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THAT PROCESS WILL OF COURSE DEPEND ESSENTIALLY ON HOW MUCH  
TRUST THE GOVERNMENTS WILL BE WILLING TO PLACE IN THE  
SYSTEM. THIS IS ONE POINT WHICH PERHAPS SHOULD BE  
DISCUSSED IN YOUR COMMITTEE, AS IT IS ONE WHICH I BELIEVE  
SHOULD NOT BE LEFT TO THE INSPIRATIONS AND IMPROVISATIONS  
OF THE MOMENT.

IF I FEEL THAT THE SCOPE OF INTERNATIONAL CO-OPERATION HAS

TO BE BROADENED, IT IS BECAUSE I READ THE MESSAGE OF THE NEWINTERNATIONAL ECONOMIC ORDER AS MEANING THAT A "RE-STRUCTURING OF INTERNATIONAL ECONOMIC RELATIONS", AND INDEED OF THE WORLD ECONOMY MUST TAKE PLACE AND THAT IT MUST EVOLVE AT A FASTER PACE THAN HAS BEEN NOTICEABLE UP TO NOW. THIS MUST BE KEPT IN MIND WHEN WE DISCUSS THE MORE MODEST OBJECTIVE OF -RESTRUCTURING" THE UNITED NATIONS SYSTEM OF ORGANIZATIONS. I BELIEVE THAT THE RESTRUCTURING OF THE WORLD ECONOMY MUST INVOLVE A THOUGH REFORM OF THE FRAMEWORK OF RULES GOVERNING INTERNATIONAL TRADE AND RELATED QUESTIONS OF DEVELOPMENT. THIS MUST, HOWEVER, BE ACCOMPANIED BY, FOR INSTANCE, A GEOGRAPHICAL RELOCATION OF INDUSTRIAL ACTIVITIES; IT MUST PROMOTE A RAPID INCREASE IN THE SHARE OF DEVELOPING COUNTRIES IN THESE INDUSTRIAL ACTIVITIES. INDUSTRIAL POLICIES OF ALL KINDS, STIMULATIVE, PRODUCTIVE, REGULATORY, BECOME MATTERS OF INTERNATIONAL CONCERN AND MUST COME UNDER INTERNATIONAL SCRUTINY. MOREOVER IMAGINATIVE AND SPECIFIC PLANS AND PROGRAMMES MUST BE PROMOTED. ALTHOUGH MANY FORCES IN THE WORLD WILL BE INVOLVED IN THAT TAKS, IT SEEMS TO ME INCONCEIVABLE THAT OUR NETWORK OF INTERNATIONAL INSTITUTIONS WOULD NOT HAVE AN IMPORTANT ROLE TO PLAY. AGAIN, IF FOOD SUFFICIENCY IN THE DEVELOPING AREAS IS TO BE ACHIEVED IN A REASONABLE PERIOD, THIS OBJECTIVE MUST MOBILIZE WITHIN A COHERENT SCHEME THE FINANCIAL AND TECHNOLOGICAL HELP OF INDUSTRIAL COUNTRIES, INCLUDING THOSE WHICH ARE AT PRESENT FOOD EXPORTERS AND WHOSE POLICIES IN RELATION TO PRODUCTION, TRADE AND FOOD AID MUST BE THE SUBJECT OF INTERNATIONAL ASSESSMENT AND COME UNDER PERIODIC INTERNATIONAL REVIEW. ONE MUST ALSO EXPECT THAT THE DIFFICULT PROBLEMS OF INTEGRATING SOCIAL FACTORS AND OBJECTIVES IN THE NEW INTERNATIONAL ECONOMIC ORDER WOULD APPEAR HIGH ON THE AGENDA IN THE YEARS TO COME.

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IT HAS BEEN OBSERVED THAT THE DECISIONS OF THE SEVENTH SPECIAL SESSION OF THE GENERAL ASSEMBLY AR NOT VERY EXPLICIT IN THIS RESPECT. YET IT WOULD BE WRONG THE UNDER-ESTIMATE THE EXTENT TO WHICH THESE DOCUMENTS ARE PERMEATED BY AN AWARENESS OF THE HUMAN DIMENSIONS OF A NEW ORDER. EVEN IF ONE RECOGNIZES THAT SOCIAL OBJECTIVES OR SOCIAL INDICATORS ARE AREAS IN WHICH GOVERNMENTS WOULD NOT WISH TO ALLOW THE INTRUSION OF COLLECTIVE NORMS, THE UNITED NATIONS SYSTEM HAS IMPORTANT MEANS OF ACTION AND A WHOLE RANGE OF PROGRAMMES THROUGH WHICH IT CAN ASSIST GOVERNMENTS IN WORKING OUT THEIR OWN POLICIES.

I HAVE CITED THESE FEW ILLUSTRATIONS BECAUSE THEY CLEARLY SUGGEST TO ME THAT THE RANGE OF INTEREST OF THE ORGANIZATIONS MUST FRON NOW ON BE SOMEWHAT EXPANDED. I WOULD ALSO

VENTURE TO SAY THAT THE REQUIREMENTS OF THE NEW INTERNATIONAL ECONOMIC ORDER, AS I UNDERSTAND THEM, IMPLY THE INTRODUCTION AND DEVELOPMENT OF A LONGER TERM PERSPECTIVE THAN THE ONE IN WHICH WE ARE USED TO OPERATING. IN RESTRUCTURING THE WORLD ECONOMY, TRANSITIONS ARE REQUIRED; MATURATION PERIODS OF NEW INVESTMENTS IN SOME TYPES OF INDUSTRY OR FOR SOME LARGE-SCALE AGRICULTURAL SCHEMES ARE SOMETIMES VERY LONG. STRUCTURAL CHANGES IN THE WORLD ECONOMY SHOULD BE EXAMINED IN THE CONTEXT OF SUCCESSIVE TIME HORIZONS.

FINALLY, I WOULD SAY THAT OVER THE PAST YEARS, THE INTERNATIONAL COMMUNITY HAS SHOWN THAT IT DOES NOT CONSIDER "INTERNATIONAL PRAGMATISM" AS A SUFFICIENT RECIPE FOR WORLD-WIDE CO-OPERATION. IT HAS DEVELOPED GLOBAL DESIGNS AND INCREASINGLY REFINED SETS OF RULES. THESE ARE EMBODIED IN PLANS OF ACTION IN VARIOUS SECTORS, IN THE INTERNATIONAL DEVELOPMENT STRATEGY FOR THE 1970S, IN THE DECISIONS RELATING TO THE NEW INTERNATIONAL ECONOMIC ORDER AND IN THE CHARTER OF ECONOMIC RIGHTS AND DUTIES OF STATES. IN MY VIEW, SUCH DESIGNS, IF THEIR IMPACT IS GOING TO BE FELT, REQUIRE A PROCESS OF MONITORING OF PERFORMANCE AND IMPLEMENTATION MUCH BEYOND THE RATHER WEAK EFFORTS WHICH HAVE BEEN MADE IN THIS RESPECT UP TO NOW, AND TO ME IT IS CLEAR THAT THE ONLY INSTITUTIONAL FRAMEWORK IN WHICH THAT PROCESS MAY TAKE PLACE IN A POLITICALLY ACCEPTABLE FASHION IS THE ONE PROVIDED BY THE UNCLASSIFIED

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UNITED NATIONS SYSTEM OF ORGANIZATIONS.

THE RESTRUCTURING EXERCISE SHOULD TAKE INTO ACCOUNT THAT THE VARIOUS PLANS AND POLICIES IN THE NEW INTERNATIONAL ECONOMIC ORDER ARE AT VERY DIFFERENT STAGES OF ADVANCEMENT. SOME, SUCH AS THE AID PROVISIONS, ARE READY FOR IMPLEMENTATION AND ALTHOUGH I WOULD NOT DENY THAT SOME MODIFICATIONS OF THE PRESENT NETWORK OF INSTITUTIONAL ARRANGEMENTS MAY VERY WELL BE IN ORDER, THAT WOULD NOT IN ITSELF CHANGE A VERY DISQUIETING SITUATION. OTHER MATTERS WILL REQUIRE CONTINUING NEGOTIATION. SUCH IS THE CASE IN THE FIELD OF PRIMARY COMMODITIES WHERE VERY STRENUOUS EFFORTS ARE BEING MADE. OTHER QUESTIONS AGAIN ARE IN NEED OF GREATER ELUCIDATION BEFORE THE SEARCH FOR POLITICAL CONSENSUS CAN REALISTICALLY BE NEGOTIATED: THE CONTROLLING OF THE BUSINESS CYCLE ON AN INTERNATIONAL BASIS, THE QUESTION OF INDEXATION, THAT OF MEETING MINIMUM NEEDS, OR ENSURING INCOME GUARANTIES, THE ORIENTATION OF SCIENTIFIC OR TECHNOLOGICAL DEVELOPMENT TO BRING ITS OFTEN AUTONOMOUS PROCESS CLOSER TO HUMAN NEEDS AND PRIORITIES, ALL THESE ARE IDEAS THAT HAVE BEEN EMERGING, SOMETIMES VERY FORCEFULLY, AND WHICH REQUIRE INTENSIVE FURTHER STUDY.

THESE, THEREFORE, ARE SOME OF THE REALITIES WHICH OF R  
ME SHOULD CONSTITUTE THE POINT OF DEPARTURE AND THE CONSTANT  
INSPIRATION OF THE WORK OF YOUR COMMITTEE AS WELL AS THE  
TOUCHSTONE OF ITS SUCCESS. WITHIN THESE ASSUMPTIONS, IT IS  
NATURAL THAT THE QUESTION OF NEW INSTITUTIONS SHOULD HAVE  
COME UP IN THE DEBATE. I DO NOT THINK THAT WE NEED TO  
TAKE A DOGMATIC APPROACH IN THIS RESPECT. AN  
INTERNATIONAL SOCIETY WHICH IS STRIVING TOWARDS MORE IN-  
TEGRATION WILL, JUST LIKE NATION STATES, REQUIRE A VERY  
COMPLEX SET OF INSTITUTIONS. YET I MUST OBSERVE THAT  
IN THE PAST, NEW INSTITUTIONS HAVE BEEN CREATED NOT  
NECESSARILY FOR FUNCTIONAL REASONS BUT BECAUSE THE EXISTING  
INSTITUTIONS HAVE BEEN FOUND WANTING. THESE SHORT-COMINGS  
WERE PERHAPS TOO HASTILY ASCRIBED TO THE DESIGN OF THE  
INSTITUTIONS, WHEREAS IT MAY HAVE HAD MORE TO DO WITH THE  
LACK OF POLITICAL WILL, WHICH NEW DESIGNS COULD NOT  
BY THEMSELVES GENERATE.

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INFO USMISSION EC BRUSSELS

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VIENNA FOR UNIDO

THEREFORE, THE CAUSES OF MALFUNCTIONING MUST BE SERIOUSLY ANALYSED, PARTICULARLY IN THE LIGHT OF THE PRESENT STATE OF POLITICAL WILL. AT THIS JUNCTURE I WOULD LIKE TO SAY THAT IN RECENT YEARS, AND WITHIN ITS EXISTING STRUCTURE, THE SYSTEM HAS SHOWN CONSIDERABLE VITALITY, THAT IT HAS BEEN ABLE TO PROGRESS IN ITS WORK OF CONCEPTUALIZATION, TO FACILITATE THE PROCESS OF NEGOTIATION AND TO DISSEMINATE ITS MESSAGE WIDELY. IT HAS OPENED ITS DOOR TO THE PARTICIPATION OF OTHER INTERGOVERNMENTAL AND NON-GOVERNMENTAL ENTITIES AND HAS LISTENED TO THE VOICE OF OUTSIDERS. IN THIS NEW CONTEXT, THE RESTRUCTURING EFFORT MAY TAKE A VERY DIFFERENT SHAPE FROM WHAT IT WOULD HAVE HAD FOUR OR FIVE YEARS AGO.

IT IS ALSO CLEAR THAT THE QUESTION OF DECENTRALIZATION IN  
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ITS VARIOUS ASPECTS IS PART OF YOUR RELECTION. THERE APPEARS TO BE A STRONG IMPULSE TOWARDS INCREASED CONCERTED ACTION AT THE REGIONAL LEVEL. THIS WOULD SEEM TO ME A VERY OBVIOUS COURSE OF ACTION IN THE LIGHT OF THE OBJECTIVES OF FOOD SUFFICIENCY IN THE DEVELOPING AREAS, OF THE NEED FOR INDUSTRIAL REDEPLOYMENT AND OF THE CURRENT EMPHASIS ON COLLECTIVE SELF-RELIANCE. ON THE OTHER HAND, FUNCTIONALLY, AT THE GLOBAL LEVEL, THE SYSTEM IS ALREADY HIGHLY DECENTRALIZED. THIS HAS GREAT ADVANTAGES AS WELL AS SOME DRAWBACKS. PLURALISM IS USEFUL AT A STAGE WHERE IT IS NECESSARY TO RESPOND TO NUMEROUS NEW CHALLENGES FACING THE INTERNATIONAL COMMUNITY. AS WE HAVE SEEN IN RECENT YEARS, WHEN ONE ORGAN FAILS TO TAKE UP A CHALLENGE, ANOTHER MAY SUCCEED. MOST PARTS OF THE SYSTEM ARE STILL TOO WEAK AND THEIR POTENTIAL FOR CREATIVITY AND INNOVATION MIGHT VANISH IN THE PROCESS OF SWEEPING CHANGES. IT WOULD BE MORE SENSIBLE AT THIS STAGE TO IDENTIFY AND FURTHER BUILD UPON THE REAL POINTS OF STRENGTH WHICH HAVE EMERGED RECENTLY - SUCH AS THE UNCTAD COMMODITIES INTEGRATED APPROACH, THE LONG-TERM PROGRAMMES OF UNIDO, THE FOOD STRATEGY WHICH EMERGED FROM THE WORLD FOOD CONFERENCE, THE WORK OF THE COMMITTEE FOR DEVELOPMENT PLANNING OF THE ECONOMIC AND SOCIAL COUNCIL, THE ILO EMPLOYMENT PROGRAMME AND THE WORLD BANK RURAL DEVELOPMENT SCHEME - AND TO DEVELOP THOSE LACKING SUCH STRENGTH - FOR INSTANCE IN THE FIELD OF ENERGY.

YET THERE IS A WIDESPREAD CONCERN, ALMOST A MALAISE, IN REGARD TO THE COHERENCE OF THE WHOLE SYSTEM, OF ITS CAPACITY TO COPE EFFECTIVELY WITH MULTIDISCIPLINARY PROBLEMS AND TO MAXIMIZE THROUGH JOINT OR CONCERTED ACTION THE ENORMOUS POSSIBILITIES WHICH ARE INHERENT IN IT. THIS IS THE

ASPECT TO WHICH PARTICULAR ATTENTION HAS BEEN RECENTLY GIVEN. RECOMMENDATIONS HAVE BEEN MADE EITHER FOR THE CHANGING OF THE INSTITUTIONS OR FOR THE DEVELOPMENT OF PRACTICAL WORKING ARRANGEMENTS WITHIN EXISTING INSTITUTIONS. I PERSONALLY BELIEVE THAT THE LATTER COURSE OFFERS THE BEST CHANCES OF RAPID PROGRESS. BUT I WOULD NOT A PRIORI DISCARD THE FORMER. WITH FURTHER ELABORATION AND REFINEMENT, SOME OF THE SUGGESTIONS MIGHT PROVE TO BE GENERALLY ACCEPTABLE AND TO CONTAIN THE SEEDS OF A MORE CLOSELY KNIT SYSTEM. PERHAPS, ABOVE ALL, WHAT IS NEEDED AT THE LEVEL

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OF THE ADMINISTRATIONS IS A MORE CONSTANT AND ORGANIZED INTELLECTUAL EXCHANGE, FROM WHICH COMMON APPROACHES AND COMMON NEW INTERESTS WOULD MORE EASILY EMERGE IN THE FACE OF INCREASINGLY DIFFICULT PROBLEMS.

FINALLY, THERE IS THE ALWAYS DIFFICULT QUESTION FOR THE ORGANIZATION ITSELF OF THE DECENTRALIZATION OF ADMINISTRATIVE AND FINANCIAL PROCEDURES AND OF THE APPROPRIATE DELEGATION OF RESPONSIBILITIES IN THESE FIELDS. I BELIEVE THAT A RATHER HIGHER DEGREE OF SUCH DECENTRALIZATION AT THE PHASE OF IMPLEMENTATION WAS IMPLIED IN THE ADOPTION OF PROGRAMME BUDGETING SOME YEARS AGO. I INTEND, THEREFORE, TO UNDERTAKE A THOROUGH STUDY IN THAT RESPECT ON THE BASIS OF THE EXPERIENCE SO FAR GAINED.

AT THE INTERGOVERNMENTAL LEVEL THE ROLE OF THE ECONOMIC AND SOCIAL COUNCIL IN THIS QUEST FOR COHERENCE AND CONCERTRATION OF APPROACH MUST, OF COURSE, BE SEEN AS CRUCIAL. THAT IS TRUE NOT ONLY BECAUSE OF ITS CONSTITUTIONAL POSITION AS A PRINCIPAL ORGAN ENDOWED WITH A VERY SPECIFIC MANDATE BUT BECAUSE THE GENERAL ASSEMBLY CANNOT ITSELF TAKE UP ALL THE FUNCTIONS WHICH HAVE BEEN VESTED IN THE COUNCIL. TRUE, DEVELOPMENTS OF THE PAST 10 OR 12 YEARS, HAVE CREATED A SITUATION IN WHICH THE DIVISION OF WORK ENVISAGED BY THE CHARTER HAS HAD TO BE ADJUSTED TO EVOLVING CIRCUMSTANCES. FOR INSTANCE, THE NEGOTIATING FUNCTION HAS BEEN ESSENTIALLY ASSUMED, AND RECENTLY WITH SOME SUCCESS, BY THE LARGER BODIES SUCH AS THE GENERAL ASSEMBLY, PARTICULARLY IN ITS SPECIAL SESSIONS, AND BY UNCTAD. BUT THERE WOULD APPEAR TO REMAIN FOR THE COUNCIL A POTENTIALLY CONSIDERABLE ROLE IN THE PROCESS OF ELUCIDATION AND CONCEPTUALIZATION OF PROBLEMS IN ORDER TO BRING THEM TO A POINT WHERE A POLITICAL CONSENSUS ON POLICIES AND PROGRAMMES CAN BE USEFULLY NEGOTIATED. IT IS FOR THE COUNCIL TO TAKE THE MATTER INTO ITS OWN HANDS, AS IT HAS THE NECESSARY POWERS AND MANDATE FROM THE CHARTER. I FIRMLY BELIEVE THAT IF THE COUNCIL REGAINS THE CAPACITY TO PLAY ITS ROLE UNDER THE CHARTER, THIS CAN ONLY STRENGTHEN EACH AND ALL OF THE OTHER COMPONENTS OF THE

SYSTEM IN THE DISCHARGE OF THEIR RESPECTIVE FUNCTIONS.

THE KEY TO A REVITALIZATION OF THE COUNCIL IS IN MY VIEW  
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THAT IT DOES NOT GET LOST IN ROUTINE BUT SHOWS A DETERMINATION  
TO TAKE UP THE GREAT PROBLEMS OF THE DAY AND TO TACKLE  
THEM THROUGH AN APPROPRIATE METHOD OF WORK. MAY I BE  
PERMITTED TO UNDERLINE THAT IT IS NOT NATURAL THAT AN ORGAN  
ENTRUSTED WITH SUCH RESPONSIBILITIES SHOULD NOT, OVER THE  
PAST FOUR OR FIVE YEARS, HAVE UNDERTAKEN TO COME TO  
GRIPS WITH THE PROBLEMS OF INTERNATIONAL INFLATION AND THE  
MANAGEMENT OF THE BUSINESS CYCLE, PARTICULARLY IN ITS  
EFFECTS ON THE DEVELOPING WOULD. OTHER PROBLEMS OF  
WORLD-WIDE IMPACT ARE CRYING OUT FOR THE COUNCIL TO  
TACKLE THEM AND TO ADVANCE THEIR SOLUTION. TO ME, THE  
METHOD IS NOT SO DIFFICULT TO DEVELOP, FOR IT WAS DEvised  
IN A VERY EARLY PHASE OF THE COUNCIL WHEN, JUST AFTER THE  
WAR, IT PRODUCED REPORTS AND RESOLUTIONS ON FULL EMPLOYMENT  
AND DEVELOPMENT WHICH TODAY STILL RETAIN A LOT OF THEIR  
VALIDITY. FOR THE TREATMENT OF THESE PROBLEMS, THE COUNCIL  
MUST AT AN EARLY STAGE CALL ON THE BEST MINDS AVAILABLE  
TO CONTRIBUTE THEIR INDEPENDENT JUDGEMENT AND EXPERTISE,  
AND TO OUTLINE AND ORGANIZE THE PROBLEMS IN SUCH A WAY  
THAT THEY CAN BE THEREAFTER USEFULLY DISCUSSED AT  
THE POLITICAL LEVEL.

THIS BRINGS ME TO THE VERY IMPORTANT POINT OF THE LEVEL  
OF REPRESENTATION. TO ENABLE IT TO MAKE THE NECESSARY  
DECISIONS, REPRESENTATION IN THE COUNCIL MUST BE AT THE  
HIGHEST POSSIBLE POLICY-MAKING LEVEL. I ALSO BELIEVE THAT  
THE ECONOMIC AND SOCIAL COUNCIL WOULD THEN BECOME THE  
NATURAL FORUM FOR THE IMPORTANT FUNCTION OF MONITORING AND  
EVALUATING PERFORMANCE AND IMPLEMENTATION.

IN MY VIEW THE FOREGOING APPROACH OFFERS A WAY TO REVITALIZING  
AN INDISPENSABLE AND IRREPLACEABLE BODY. ONCE IT  
ACQUIRES A NEW PRESTIGE AND AUTHORITY, THE COUNCIL WILL FIND  
IT EASIER TO EXERCISE ITS OTHER ESSENTIAL FUNCTIONS OF  
PROVIDING COHERENCE TO THE ACTIVITIES OF THE WHILE SYSTEM.

I HAVE DELIBERATELY CONFINED MYSELF TO SOME BROAD CONSIDERATIONS  
WHICH I BELIEVE ESSENTIAL TO KEEP IN MIND IF THE RESTRUCTURING  
OF THE UNITED NATIONS SYSTEM IS TO ASSIST EFFICIENTLY IN  
THE RESTRUCTURING OF INTERNATIONAL RELATIONS. I UNDERSTAND  
THAT YOU ARE AT PRESENT STUDYING A NUMBER OF DETAILED  
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SCHEMES AND SUGGESTIONS. I CAN ASSURE YOU THAT I WILL CONTINUE  
TO GIVE MY PERSONAL ATTENTION TO THE VARIOUS SOLUTIONS  
WHICH MAY EMERGE FROM THE COMMITTEE.

KURT WALDHEIM  
SECRETARY-GENERAL  
UNQTE

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## Message Attributes

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